



1Q2024 WEBCAST PRESENTATION

May 30th, 2024

Agenda















1Q'24 Highlights



Net Sales
37,2 billion TL
Net Sales Growth
3,8%



New Store Openings

64

Total Number of Stores
10.789

Cash Conversion
Cycle
-8 days



669,9 million TL

EBITDA (inc. IFRS 16)

-429,9 million TL EBITDA Margin -1,2%

Net Income (inc. IFRS 16)

11,9 million TL Margin 0,0%



Free Cash Flow (inc. IFRS 16)

4,6 billion TL

Margin
12,5%

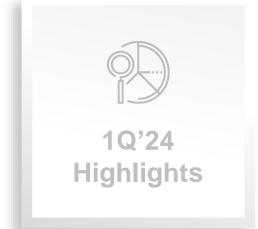




* All datas are including TAS 29.

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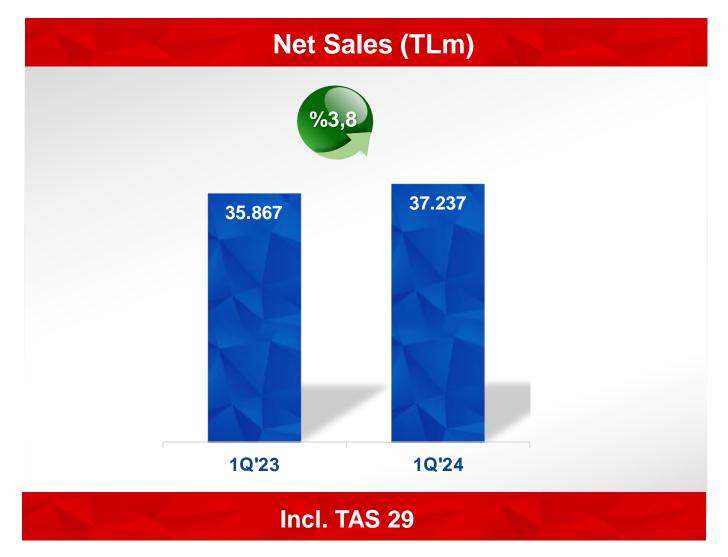






Sustainable Real Revenue Growth





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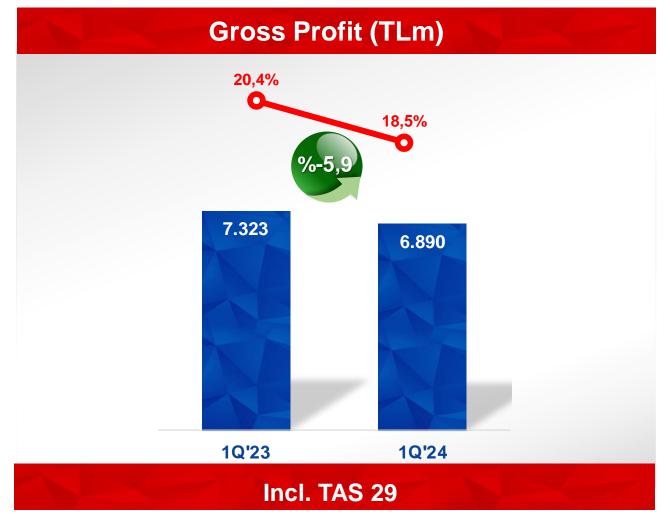






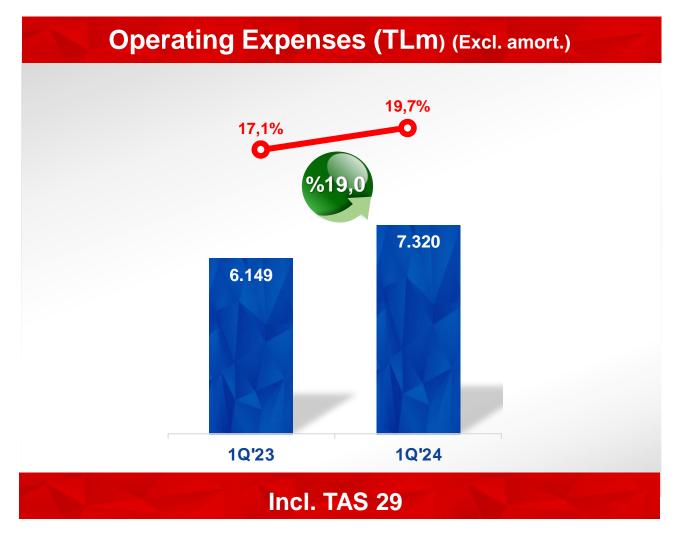
Gross Profit Improvement





Cost Management & Operating Leverage

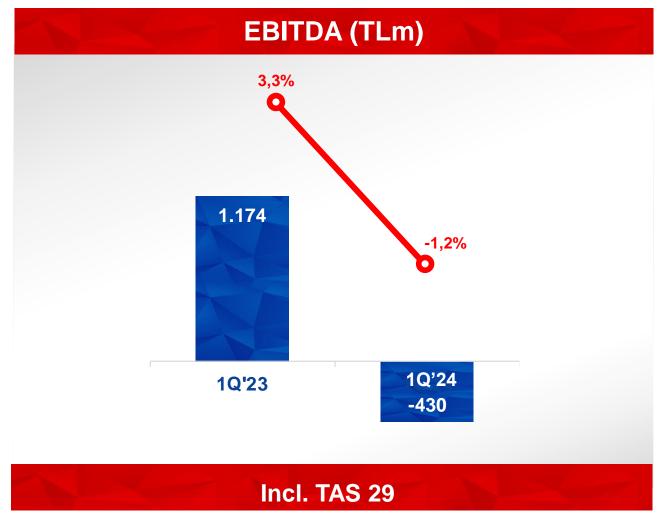






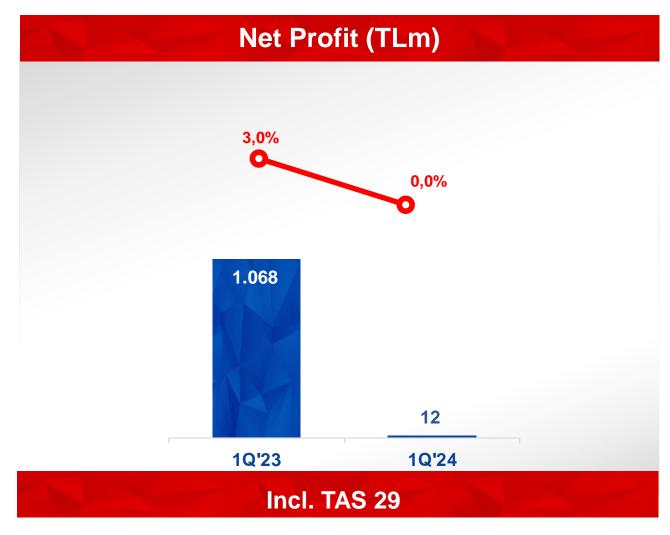
EBITDA Improvement





Net Profit Improvement

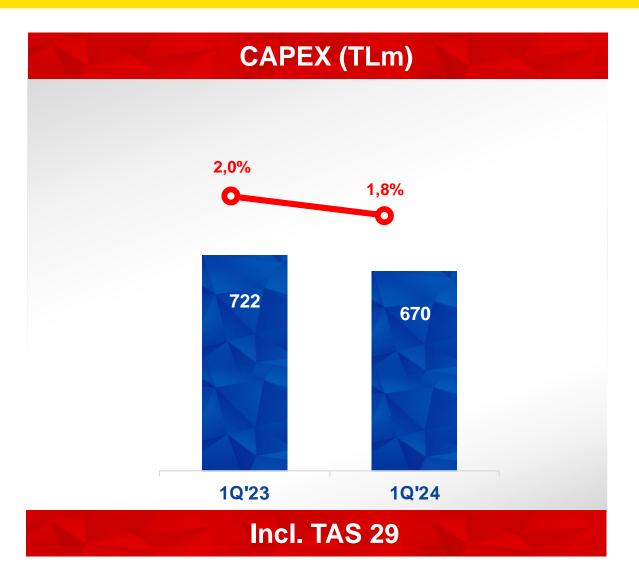


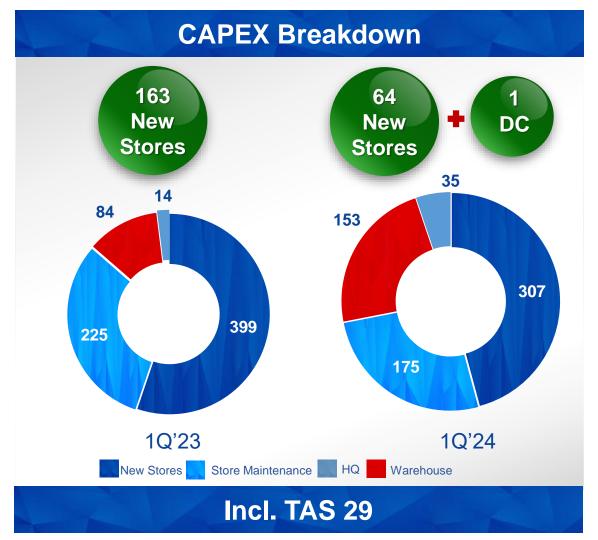


Net Profit Margin (%)

CAPEX

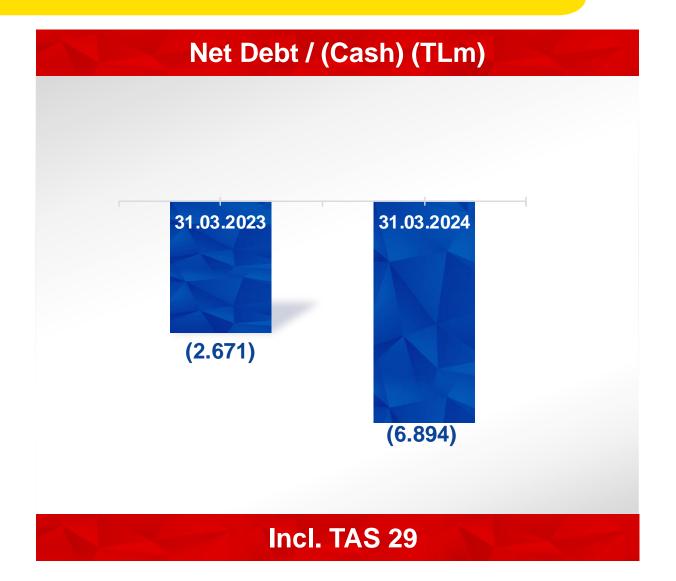






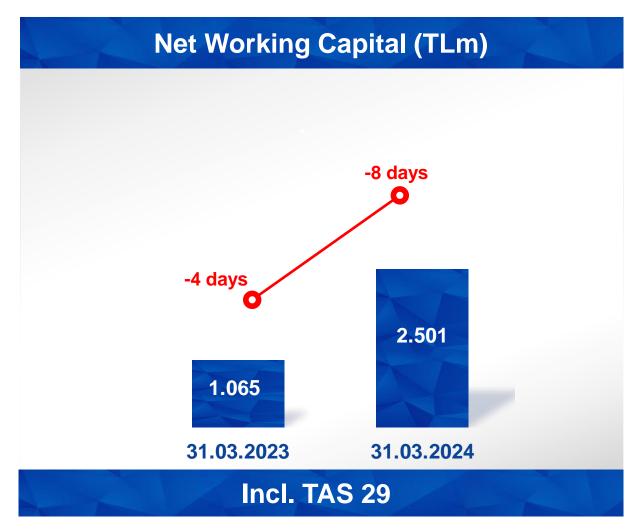
Cash Position

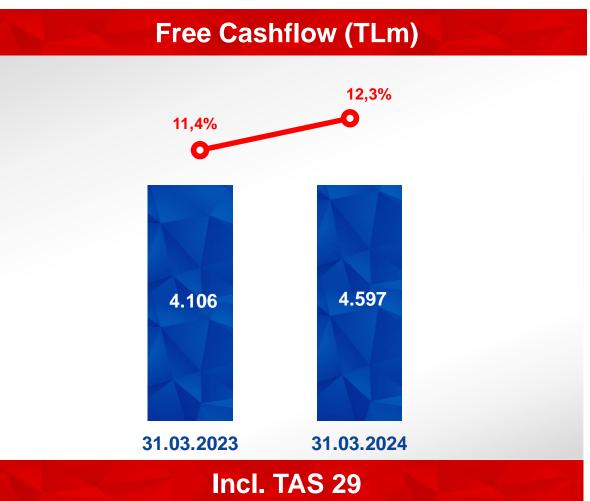




Net Working Capital & FCF





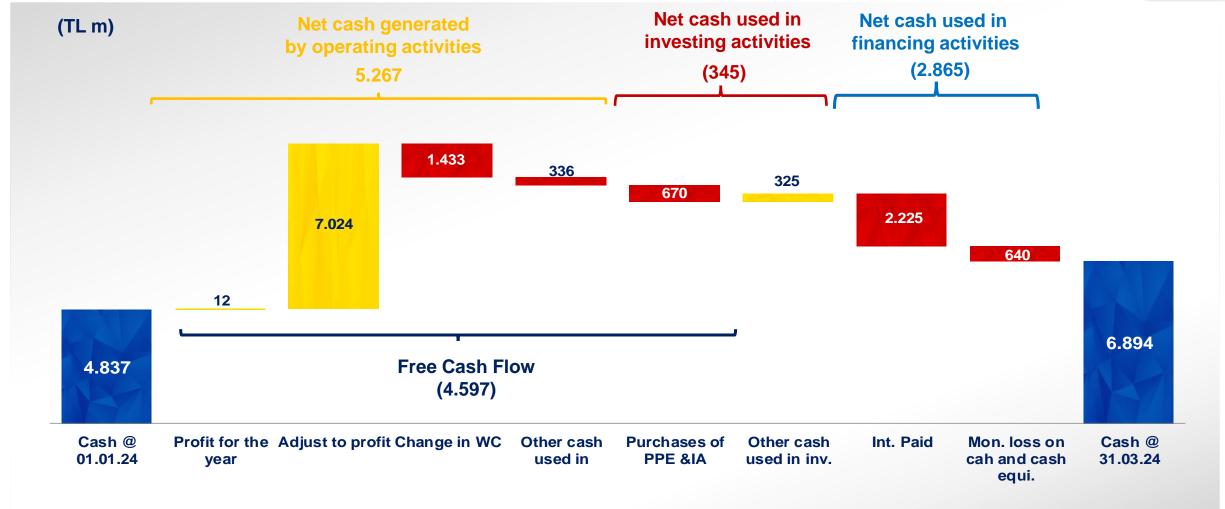


Net Working Capital = Trade receivables + Inventories - Trade payables

FCF/Net Sales (%)

Strong Cash Flow (Incl. TAS 29)



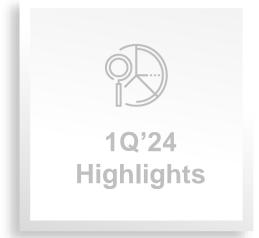


^(*) Details of cash flow are also reported at IFRS Report (Page 5)



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Sustainability Performance



ENVIRONMENT



We are included in the BIST sustainability index, and we are constantly working to improve our score.



We support our farmers and ensure the continuity of production with the Right Agriculture from Field to Table project.

Reusable Boxes Project

❖ ~ 7 million reusable plastic crates used in 2023

Energy Consumption

Decreasing electricity consumption

❖ 12 – 15% energy savings achieved with our store energy efficiency project

Social Responsibility

- Contribution to employment 47.000 employees (31.12.2023)
- **Gender Equality**

of female employee increased to 54%

With the project «**ŞOK Count Me In**» we support women's entry into business life

Gender Equality

46%

54%



SOCIAL



We are among the biggest companies in Turkey with the total number of employees and the percentage of female employees.





We contribute to our customers' budgets with our lowprice policy every day.



ALIŞVERİŞİN

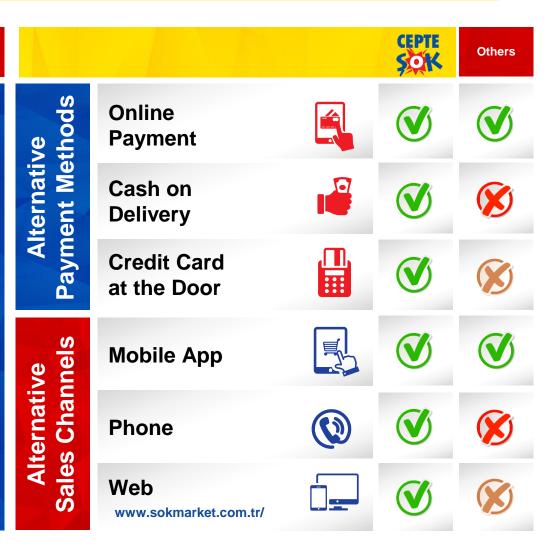
YILDIZ ★ HOLDING

Cepte ŞOK (ŞOK in Mobile) **Unique Online Home Delivery Model**



Value Propositon

- **Extensive Coverage**
- Free Delivery
- %100 Electric Vehicles & Couriers
- **Discount Store Price**
- Alternative Order Methods
- Alternative Payment Methods
- Loyalty Program (Win)

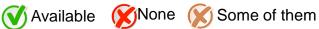




Cities









Cepte ŞOK KPIs 2024 Q1 vs 2023 Q1













YILDIZ ★ HOLDING

ŞOK EXTRA

Omnichannel Non-Food Home Delivery Model





1st Model Via Supplier

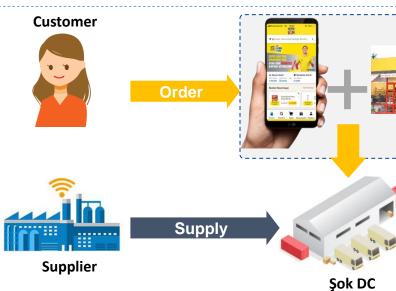
















Cash Back Omnichannel Spend **Get &**

Win - Loyalty Program Powered by QR Code and Cepteşok



1. Store Kazandirik Alisyerişini

Get & spend cashback in store by introducing yourself via QR Code.



Get & spend cashback via home delivery through Cepteşok.

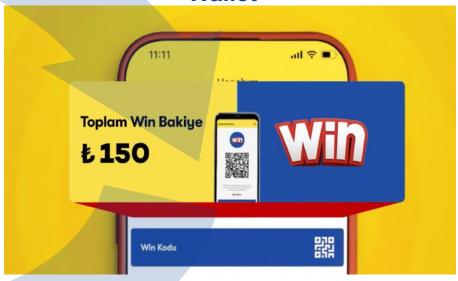


Get cashback on wallet load (1TL per each 100TL load to wallet.)

Customer Loyalty

driving Repeat Purchase

Wallet

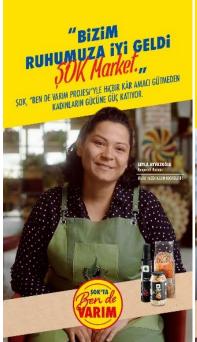


Customer Data

enabling
Personalized
Communication

«ŞOK Count Me In» (ŞOK'ta Ben de Varım) We are supporting women entrepreneurs







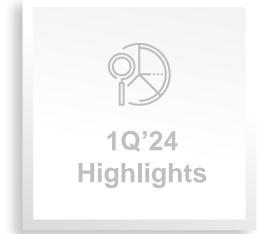




- We developed and enriched the scope of our «ŞOK Count me In» project, which we started in 2019.
- We worked with women's cooperatives from many parts of Turkey, but mostly in the earthquake zone.
- o We offered handmade products produced by women for sale in nearly 100 of our stores.
- We supported the budgets of our women by participating in employment.
- We contributed to our country's economy by offering locally marked and sustainable products for sale in our stores.

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2024 Priorities



2024 Priorities II. Investing in Business I. Investing in People 1.Decreasing 1. New Store 2. New DC 2. Making Jobs Turnover **Easier Openings Openings**

New Store Concept – Şok 2.0



FRESHNESS



















2024 Guidance (Incl. TAS 29)











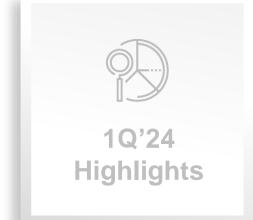






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Consolidated Income Statement Summary



	Incl. TAS 29		
million TL	1Q'23	1Q'24	Δ (%)
Net Sales	35.867,0	37.237,5	3,8%
Gross Profit	7.323,0	6.889,9	-5,9%
Gross Profit %	20,4%	18,5%	-1,9 Ppt
Marketing, Selling & GA expenses (-)	(7.416,1)	(8.766,4)	18,2%
Amortisation	(1.267,2)	(1.446,6)	14,2%
Marketing, Selling & GA expenses (-) (Excl Amortisation)	(6.148,9)	(7.319,8)	19,0%
EBITDA	1.174,1	(429,9)	-136,6%
EBITDA %	3,3%	-1,2%	-4,4 Ppt
Operating Profit (EBIT)	(324,8)	(1.931,5)	-494,7%
Income/(Expenses) From Investing Activities	48,3	315,3	552,4%
Financial Expense	(685,2)	(964,8)	40,8%
Net Monetary Gain	2.787,6	2.899,4	4,0%
Profit Before Tax	1.825,9	318,4	-82,6%
Net Profit For The Period	1.068,3	11,9	-98,9%
Net Profit %	3,0%	0,0%	-2,9 Ppt

Consolidated Balance Sheet Summary



	Incl. TAS 29	
million TL	31.12.2023	31.03.2024
Cash & cash equivalents	4.836,9	6.893,9
Trade receivables	181,6	182,8
Inventories	21.126,8	20.053,1
Other current assets	3.086,4	2.276,8
Total Current Assets	29.231,7	29.406,7
Property & equipment	11.015,0	11.180,5
Intangible assets	7.068,0	7.071,0
Other non-current assets	13.742,7	14.036,7
Non-Current Assets	31.825,7	32.288,2
Total Assets	61.057,3	61.694,8



Consolidated Balance Sheet Summary



	Incl. TAS 29	
million TL	31.12.2023	31.03.2024
Short term financial liabilities	0,0	0,0
Trade payables	22.452,6	22.737,0
Other current payables	5.493,1	5.622,6
Total Current Liabilities	27.945,7	28.359,6
Total Non Current Liabilities	8.258,7	8.524,3
Shareholder's equity	24.853,0	24.811,0
Non-controlling interests	0,0	0,0
Total Equity	24.853,0	24.811,0
Total Liabilities and Equity	61.057,3	61.694,8



Consolidated Cash Flow Summary



	Incl. TAS 29	
million TL	31.03.2023	31.03.2024
Profit for the period	1.068,3	11,9
Adjustments related to reconciliation of net profit / (loss) for the period	5.881,8	7.024,2
Cash generated by / (used in) operations before changes in working capital	6.950,2	7.036,1
Changes in working capital	(1.958,4)	(1.433,5)
Cash used in operations	4.991,8	5.602,6
Taxes, payments for lawsuits, retirement benefits and unused vacs. etc.	(163,4)	(335,7)
A-Net cash generated by operating activities	4.828,3	5.266,9
Purchases of property and equipment	(708,3)	(642,6)
Purchases of intangible assets	(13,8)	(27,4)
Free cash flow	4.106,3	4.597,0
Other	50,4	325,3
B-Net cash used in investing activities	(671,7)	(344,6)
C-Net cash (used in) / generated from financing activities	(1.808,2)	(2.225,1)
MONETARY LOSS ON CASH AND ASH EQUIVALENTS	(1.306,7)	(640,1)
NET CHANGE IN CASH AND CASH EQUIVALENTS (A+B+C)	1.041,7	2.057,1
D-CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD	1.628,8	4.836,9
E-CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD (A+B+C+D)	2.670,5	6.893,9



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