



# 3Q & 9M2024 WEBCAST PRESENTATION

November 11th, 2024

#### **Disclaimer**



In accordance with the CMB's decision dated 28.12.2023 and numbered 81/1820, TAS 29, starting from the annual financial reports of issuers and capital market institutions that apply TMS/TFRS and are subject to the financial reporting regulations of the CMB, for the accounting periods ending as of 31.12.2023. It was decided to apply inflation accounting by applying the provisions.

In this context, our Company's reviewed consolidated financial statements for 9M23 and 9M24 have been adjusted for the inflation effect in accordance with the relevant standard and published comparatively.

In this presentation prepared regarding the financial results of our company for 9M24, inflation accounting has been applied in accordance with the provisions of TAS 29. At the CMB's meeting dated 08.08.2024 and numbered 42/1263, within the scope of Article "B" of the Decision No. 14/382 dated 07.03.2024, it was decided to extend the financial statements dated 31.12.2024 and all interim periods of 2024. In addition to these data our Company's performance is presented using financial data without inflation accounting as our investors and other relevant parties to evaluate our Company's financial performance more comprehensively. Inflation accounting has not been applied for selected indicative items used in the Company's presentations in the past and data that have not been independently audited are included in this presentation for informational purposes only. The figures of Future Technology, whose 100% shares acquired on 16.04.2024, have been consolidated retrospectively.

This presentation has been prepared to provide information about ŞOK Marketler's operations and financial results and includes data and estimates with inflation accounting applied and data and estimates without inflation accounting for informational purposes. This presentation also includes some statements, opinions and estimated figures for the future. These reflect the current views of the Company Management regarding the future situation of the company and contain certain assumptions. Realizations may differ depending on the developments and realizations in the variables and assumptions that constitute future expectations and estimated figures.

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The figures in this presentation are rounded to provide a better overview. The calculation of deviations is based on figures including fractions. Therefore, rounding differences can occur.

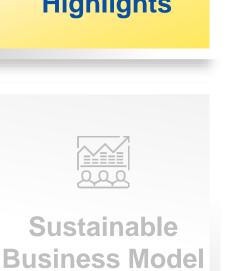
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#### **Agenda**





Sustainable











#### 3Q'24 Highlights – Incl. & Excl. TAS 29



**3Q'24 - Incl. TAS 29\*** 

**Net Sales** 

Growth

7,9%

**EBITDA** 

(inc. IFRS 16)

-383 million TL

**EBITDA Margin** 

-0,8%

Net Sales 50,8 billion TL

Net Income
(inc. IFRS 16)
30 million TL
Margin
0,1%

CAPEX
2,3 billion TL
CAPEX to Sales
4,6%

Total Number of Stores
10.961

New Store Openings



Net Sales Growth
65,1%
LFL Growth
57,6%

Net Sales
49,3 billion TL

New Store Openings

**3Q'24 - Excl. TAS 29\*** 

Income IFRS 16)

EBITDA
(inc. IFRS 16)

2,1 billion TL
EBITDA Margin
4,2%

Net Income
(inc. IFRS 16)

11 million TL
Margin
0,0%

CAPEX
1,7 billion TL
CAPEX to Sales
3,5%

#### 9M'24 Highlights – Incl. & Excl. TAS 29



9M'24 - Excl. TAS 29\*

9M'24 - Incl. TAS 29\*

**Net Sales** 

Growth

3,8%

**EBITDA** 

(inc. IFRS 16)

-1,7 billion TL

**EBITDA Margin** 

-1,2%

**Net Sales** 142,7 billion TL

**Net Income** (inc. IFRS 16) 210 million TL Margin 0,1%

**CAPEX** 4,5 billion TL **CAPEX to Sales** 3,1%

**Total Number** of Stores 10.961

**New Store Openings** 236

**Net Sales Growth** 69,7%

**EBITDA** (inc. IFRS 16) 5,0 billion TL **EBITDA Margin** 3,9%

**Net Sales** 128,4 billion TL

**New Store Openings** 236

**Net Income** (inc. IFRS 16)

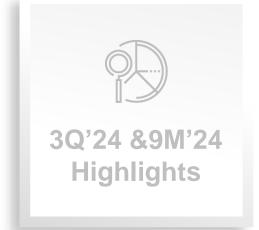
126 million TL Margin 0,1%

**CAPEX** 3,3 billion TL **CAPEX to Sales** 2,6%

YILDIZ ★ HOLDING \* Figures including & excluding TAS 29 have not been audited.

#### **Agenda**









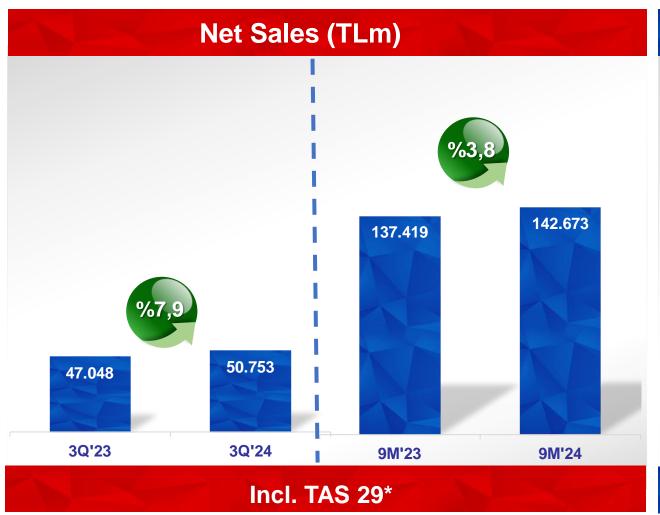






#### **Sales Revenue Growth**







#### LFL Store Sales - Excl. TAS 29\*



## LFL Daily Average Sales / Store (TL)



### LFL Daily Average Customer / Store



## LFL Daily Average Basket Size / Store (TL)



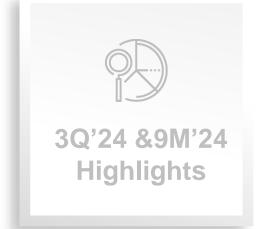
\* Figures excluding TAS 29 have not been audited.

(1) The above Like-for-like daily figures (sales, customer & basket size) for 3Q & 9M are calculated on the basis of daily figures generated in 3Q'24 & 9M'24 over 3Q'22 & 9M'22 by 9,485 stores operating on 30.09.2022 and that were still open on 30.09.2024. The calculations are made over 270 days in each period.



#### **Agenda**

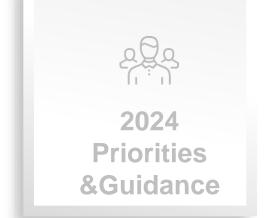








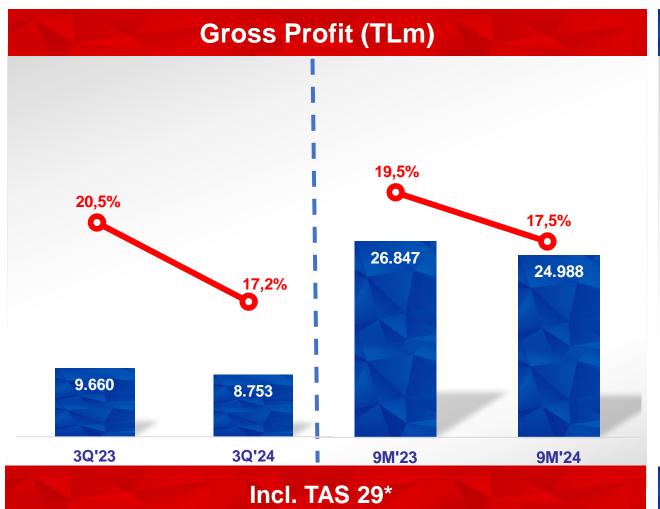


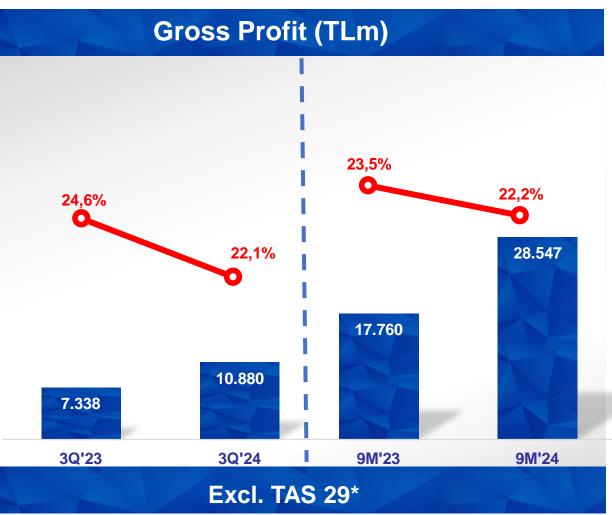




#### **Gross Profit**



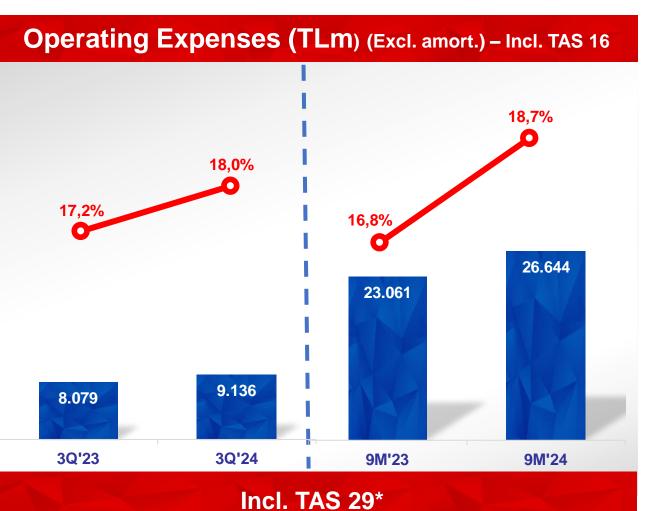


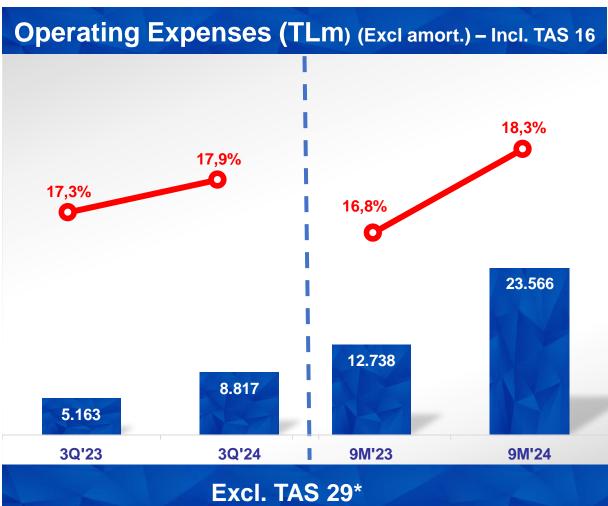


Gross Margin (%)

#### **Operating Expenses**



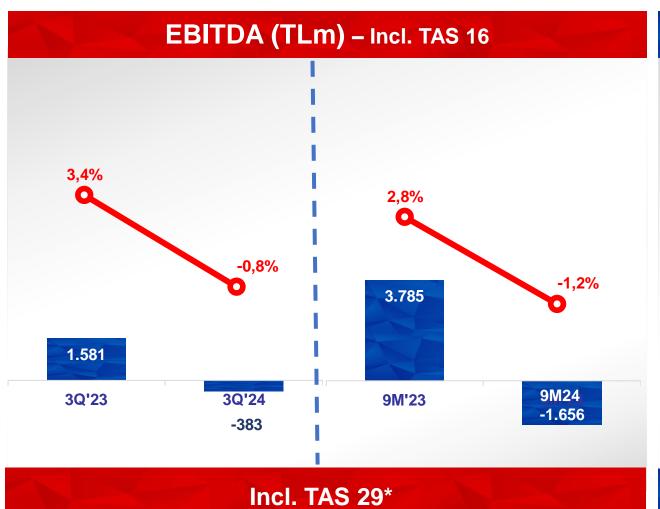


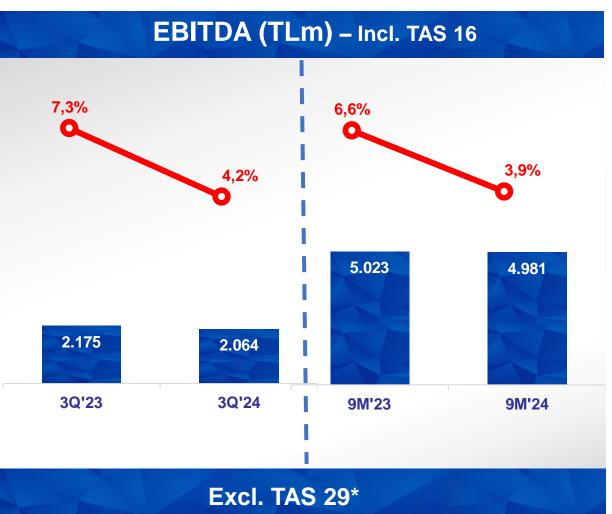


OPEX/Sales (%)

#### **EBITDA**



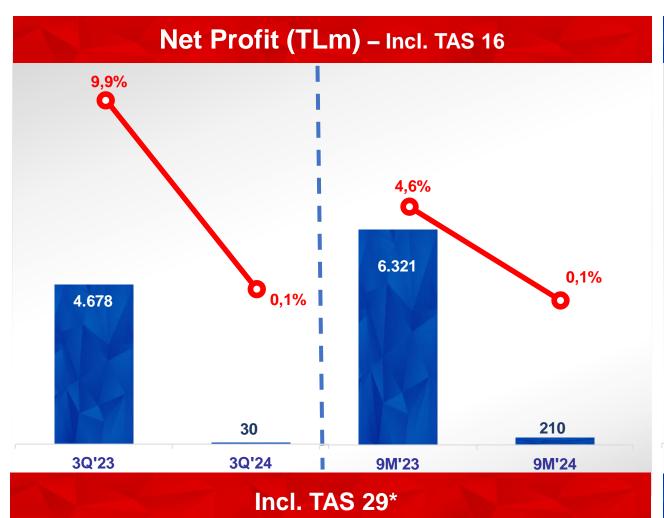


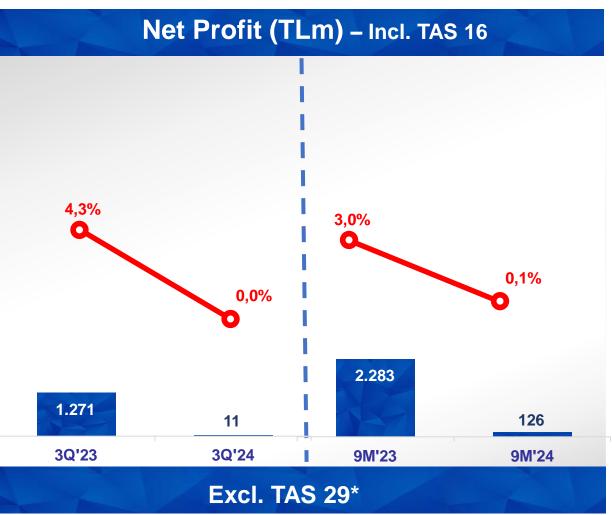


**EBITDA Margin (%)** 

#### **Net Profit**



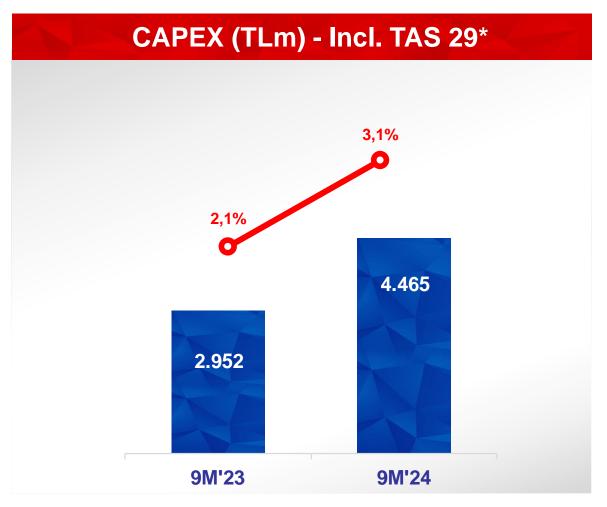


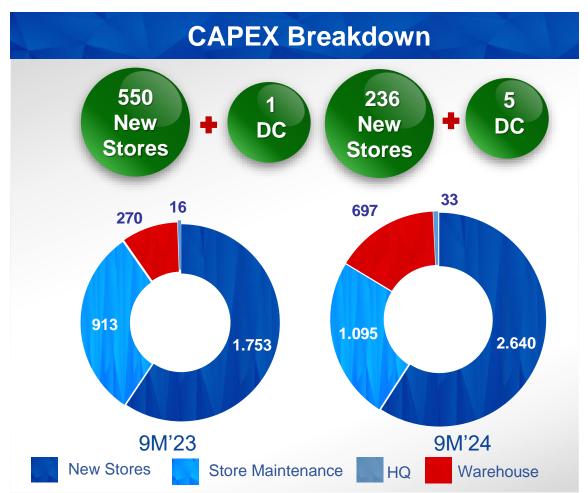


Net Profit Margin (%)

#### **CAPEX**





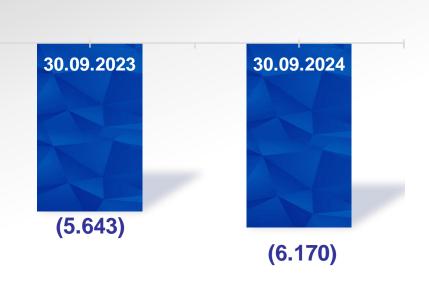


CAPEX/Sales (%)

#### **Cash Position**



#### Net Debt / (Cash) (TLm) – Incl. TAS 29\*



#### Net Debt/Cash Breakdown (TLm) – Incl. TAS 29\*

| TLm                     | 30.09.2023 | 30.09.2024 |
|-------------------------|------------|------------|
| Short Term Borrowings   | 0,0        | 0,0        |
| Obligations Under       |            |            |
| Financial Lease         | 0,0        | 0,0        |
| <b>Total Debt</b>       | 0,0        | 0,0        |
| Cash & Cash Equivalents | (5.643,2)  | (6.170,0)  |
| Net Debt                | (5.643,2)  | (6.170,0)  |

#### **Net Working Capital & FCF**





# Free Cashflow (TLm) – Incl. TAS 29\* 7,1% 6,5% 9.748 9.330

Net Working Capital = Trade receivables + Inventories - Trade payables

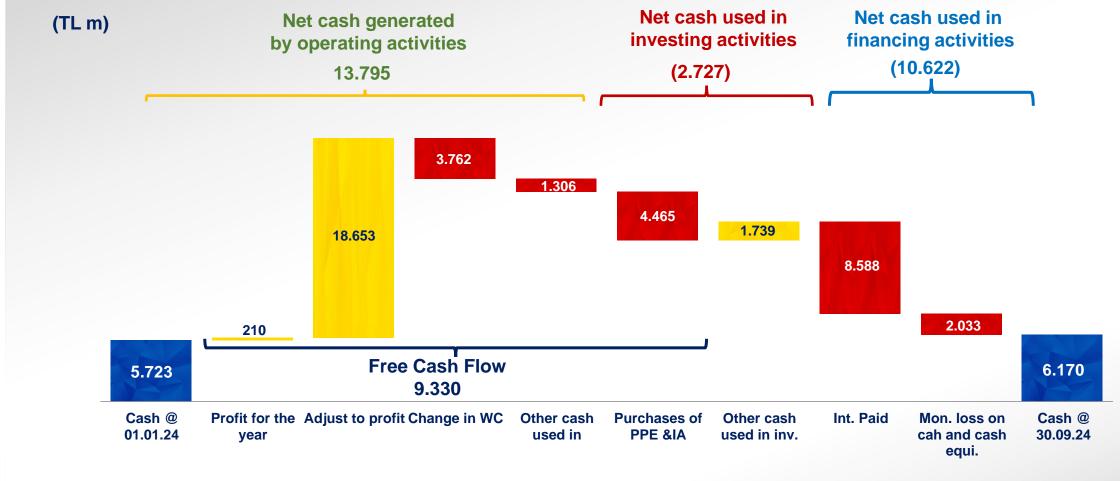
FCF/Net Sales (%)

30.09.2024

30.09.2023

#### Cash Flow (Incl. TAS 29\*)





<sup>(\*)</sup> Details of cash flow are also reported at IFRS Report (Page 5)

#### **Agenda**















#### **Sustainability Performance**

\* 2023 Sustainability report https://kurumsal.sokmarket.com.tr/u ploads/20240809173337301.pdf



#### **ENVIRONMENT**



We are included in the BIST sustainability index, and we are constantly working to improve our score.



We support our farmers and ensure the continuity of production with the Right Agriculture from Field to Table project.

#### **Reusable Boxes Project**

❖ ~ 7 million reusable plastic crates used in 2023

#### **Energy Consumption**

**Decreasing electricity** consumption

❖ 12 – 15% energy savings achieved with our store energy efficiency project

#### **Social Responsibility**

- Contribution to employment 48.000+ employees (30.09.2024)
- **Gender Equality**

**ALIŞVERİŞİN** 

# of female employee increased to 54%

With the project **«ŞOK Count Me In»** we support women's entry into business life

#### **Gender Equality**

46%

54%



#### **SOCIAL**



We are among the biggest companies in Turkey with the total number of employees and the percentage of female employees.





customers' budgets with our

We contribute to our lowprice policy every day.

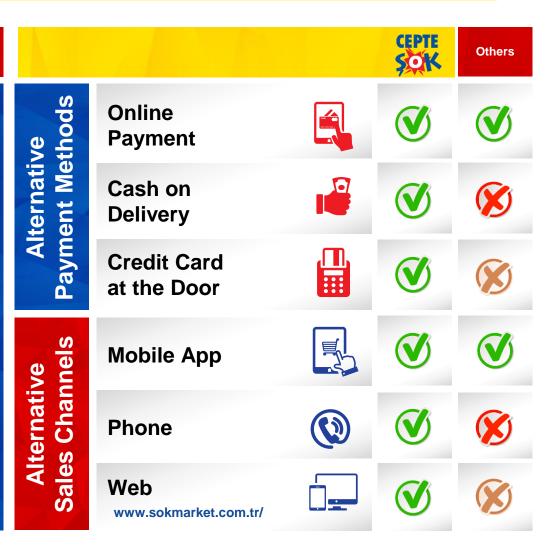
Except for the number of personnel. other figures are as of 31.12.2023.

#### Cepte ŞOK (ŞOK in Mobile) **Unique Online Home Delivery Model**



#### **Value Propositon**

- **Extensive Coverage**
- Free Delivery
- Couriers & Electric Vehicles
- **Discount Store Price**
- Alternative Order Methods
- Alternative Payment Methods
- Loyalty Program (Win)

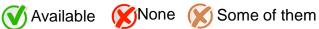




**Cities** 









#### Cepte ŞOK KPIs 9M24 vs 9M23











#### **ŞOK EXTRA**

#### **Omnichannel Non-Food Home Delivery Model**





1<sup>st</sup> Model Via Supplier







YILDIZ 🛨 HOLDING







# Cash Back Omnichannel Spend **Get &**

#### Win - Loyalty Program Powered by QR Code and Cepteşok

KAZANDIRIR

**ALISVERISIN!** 



# Store

Get & spend cashback in store by introducing yourself via QR Code.

CepteSok +50TL KAZAN

Get & spend cashback via home delivery through Cepteşok.

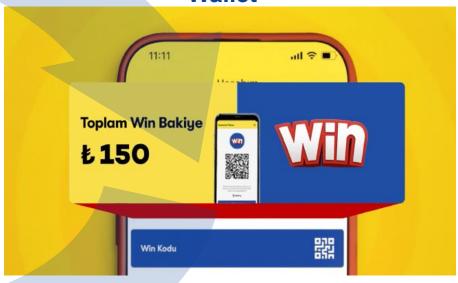


Get cashback on wallet load (1TL per each 100TL load to wallet.)

#### **Customer Loyalty**

driving Repeat Purchase

#### Wallet



#### **Customer Data**

enabling Personalized Communication

# «ŞOK Count Me In» (ŞOK'ta Ben de Varım) We are supporting women entrepreneurs











- We developed and enriched the scope of our «ŞOK Count me In» project, which we started in 2019.
- We worked with women's cooperatives from many parts of Turkey, but mostly in the earthquake zone.
- We offered handmade products produced by women for sale in nearly 100 of our stores.
- We supported the budgets of our women by participating in employment.
- We contributed to our country's economy by offering locally marked and sustainable products for sale in our stores.

#### **Agenda**















#### **New Store Concept – Şok 2.0**



FRESHNESS



















#### 2024 Guidance (Excl. TAS 29)





|                                  | 16.04.2024          | 10.09.2024          |
|----------------------------------|---------------------|---------------------|
|                                  | 2024                | 2024                |
| Net Sales                        | 65% (+/- 5%)        | 65% (+/- 5%)        |
| EBITDA Margin<br>(Incl. IFRS 16) | 6,0% (+/- 0,5%)     | 4,0% (+/- 0,5%)     |
| Capex                            | 2,5 – 3,0% of sales | 2,5 – 3,0% of sales |











#### 2024 Guidance (Incl. TAS 29)





|                                  | 29.05.2024          | 10.09.2024          |
|----------------------------------|---------------------|---------------------|
| V - V                            | 2024                | 2024                |
| Net Sales                        | 5% (+/- 2,5%)       | 5% (+/- 2,5%)       |
| EBITDA Margin<br>(Incl. IFRS 16) | 2,5% (+/- 1,0%)     | 0,5% (+/- 0,5%)     |
| Capex                            | 2,5 – 3,0% of sales | 2,5 – 3,0% of sales |
|                                  |                     |                     |





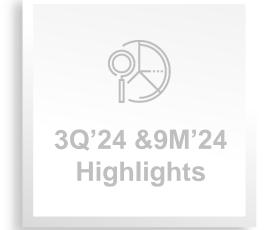






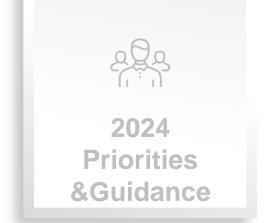
#### **Agenda**















#### **Consolidated Income Statement Summary**



|                                                          |           | Incl. TAS 29 |          |            | Incl. TAS 29 |              |
|----------------------------------------------------------|-----------|--------------|----------|------------|--------------|--------------|
| million TL                                               | 3Q'23     | 3Q'24        | Δ (%)    | 9A'23      | 9A'24        | Δ <b>(%)</b> |
| Net Sales                                                | 47.048,1  | 50.752,9     | 7,9%     | 137.419,1  | 142.673,1    | 3,8%         |
| Gross Profit                                             | 9.660,4   | 8.753,5      | -9,4%    | 26.846,7   | 24.988,1     | -6,9%        |
| Gross Profit %                                           | 20,5%     | 17,2%        | -3,3 Ppt | 19,5%      | 17,5%        | -2,0 Ppt     |
| Marketing, Selling & GA expenses (-)                     | (9.742,4) | (11.043,0)   | 13,4%    | (27.786,3) | (32.043,2)   | 15,3%        |
| Amortisation                                             | (1.663,2) | (1.906,8)    | 14,6%    | (4.724,9)  | (5.398,9)    | 14,3%        |
| Marketing, Selling & GA expenses (-) (Excl Amortisation) | (8.079,2) | (9.136,2)    | 13,1%    | (23.061,4) | (26.644,3)   | 15,5%        |
| EBITDA                                                   | 1.581,2   | (382,7)      | -124,2%  | 3.785,3    | (1.656,3)    | -143,8%      |
| EBITDA %                                                 | 3,4%      | -0,8%        | -4,1 Ppt | 2,8%       | -1,2%        | -3,9 Ppt     |
| Operating Profit (EBIT)                                  | 202,7     | (2.603,2)    | -1384,5% | (924,4)    | (7.152,4)    | 673,7%       |
| Income/(Expenses) From Investing Activities              | 194,4     | 787,9        | 305,2%   | 285,5      | 1.697,4      | 494,5%       |
| Financial Expense                                        | (889,9)   | (1.625,7)    | 82,7%    | (2.780,0)  | (4.220,4)    | 51,8%        |
| Net Monetary Gain                                        | 6.748,7   | 2.950,2      | -20,0%   | 12.123,9   | 9.704,7      | -20,0%       |
| Profit Before Tax                                        | 6.255,8   | (490,8)      | -99,7%   | 8.705,0    | 29,4         | -99,7%       |
| Net Profit For The Period                                | 4.677,8   | 30,4         | -96,7%   | 6.321,4    | 209,8        | -96,7%       |
| Net Profit %                                             | 9,9%      | 0,1%         | -4,5 Ppt | 4,6%       | 0,1%         | -4,5 Ppt     |

#### **Consolidated Balance Sheet Summary**



|                          | Incl. T    | AS 29      |
|--------------------------|------------|------------|
| million TL               | 31.12.2023 | 30.09.2024 |
| Cash & cash equivalents  | 5.723,2    | 6.170,0    |
| Trade receivables        | 190,9      | 298,4      |
| Inventories              | 24.945,3   | 21.234,0   |
| Other current assets     | 3.674,2    | 3.917,4    |
| Total Current Assets     | 34.533,6   | 31.619,8   |
| Property & equipment     | 13.132,7   | 14.970,5   |
| Intangible assets        | 8.402,1    | 8.453,3    |
| Other non-current assets | 16.373,1   | 16.612,9   |
| Non-Current Assets       | 37.907,8   | 40.036,6   |
| Total Assets             | 72.441,4   | 71.656,4   |

#### **Consolidated Balance Sheet Summary**



|                                  | Incl. T    | AS 29      |
|----------------------------------|------------|------------|
| million TL                       | 31.12.2023 | 30.09.2024 |
| Short term financial liabilities | 0,0        | 0,0        |
| Trade payables                   | 26.674,3   | 27.738,6   |
| Other current payables           | 6.706,3    | 6.915,4    |
| Total Current Liabilities        | 33.380,6   | 34.654,0   |
| Total Non Current Liabilities    | 11.806,1   | 9.562,4    |
| Shareholder's equity             | 27.254,8   | 27.440,0   |
| Non-controlling interests        | 0,0        | 0,0        |
| Total Equity                     | 27.254,8   | 27.440,0   |
| Total Liabilities and Equity     | 72.441,4   | 71.656,4   |

#### **Consolidated Cash Flow Summary**



|                                                                             | Incl. T    | AS 29      |
|-----------------------------------------------------------------------------|------------|------------|
| million TL                                                                  | 30.09.2023 | 30.09.2024 |
| Profit for the period                                                       | 6.321,4    | 209,8      |
| Adjustments related to reconciliation of net profit / (loss) for the period | 19.028,6   | 18.653,4   |
| Cash generated by / (used in) operations before changes in working capital  | 25.350,0   | 18.863,2   |
| Changes in working capital                                                  | (12.073,2) | (3.762,4)  |
| Cash used in operations                                                     | 13.276,8   | 15.100,8   |
| Taxes, payments for lawsuits, retirement benefits and unused vacs. etc.     | (576,2)    | (1.305,5)  |
| A-Net cash generated by operating activities                                | 12.700,6   | 13.795,3   |
| Purchases of property and equipment                                         | (2.830,5)  | (4.312,8)  |
| Purchases of intangible assets                                              | (121,9)    | (152,5)    |
| Free cash flow                                                              | 9.748,1    | 9.329,9    |
| Other                                                                       | 300,9      | 1.738,5    |
| B-Net cash used in investing activities                                     | (2.651,6)  | (2.726,8)  |
| C-Net cash (used in) / generated from financing activities                  | (5.410,5)  | (8.588,2)  |
| MONETARY LOSS ON CASH AND ASH EQUIVALENTS                                   | (938,1)    | (2.033,4)  |
| NET CHANGE IN CASH AND CASH EQUIVALENTS (A+B+C)                             | 3.700,4    | 446,8      |
| D-CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD                  | 1.942,8    | 5.723,2    |
| E-CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD (A+B+C+D)              | 5.643,2    | 6.170,0    |

#### **Contact Information**



#### Nihan Sena ALTINTAŞ

Investor Relations Manager



## Ziya KAYACAN *CFO*

